Leadership and Uncertainty Management in Politics:
Leaders, Followers and Constraints in Western
Democracies
Palgrave Studies in Political Leadership
Series editors:
LUDGER HELMS, Professor of Political Science and Chair of Comparative Politics, University of Innsbruck, Austria
ROBERT ELGIE, Paddy Moriarty Professor of Government and International Studies, Dublin City University, Republic of Ireland
TAKASHI INOGUCHI, Professor Emeritus, University of Tokyo and President, University of Niigata Prefecture, Japan
GILLIAN PEELE, Fellow and Tutor in Politics, Lady Margaret Hall, University of Oxford, UK
BERT A. ROCKMAN, Professor and Head of Department, Department of Political Science, Purdue University, USA

Editorial Advisory Board:
BARBARA KELLERMAN, James MacGregor Burns Lecturer in Leadership, Center for Public Leadership, Kennedy School, Harvard University, USA
ANTHONY KING, Essex County Council Millennium Professor of British Government, University of Essex, UK
R.A.W. RHODES, Professor of Government, Faculty of Human and Social Sciences, University of Southampton

Palgrave Studies in Political Leadership seeks to gather some of the best work on political leadership broadly defined, stretching from classic areas such as executive, legislative and party leadership to understudied manifestations of political leadership beyond the state. Edited by an international board of distinguished leadership scholars from the United States, Europe and Asia, the series publishes cutting-edge research that reaches out to a global readership.

Titles include:
Mark Bennister
PRIME MINISTERS IN POWER
Political Leadership in Britain and Australia
Donatella Campus
WOMEN POLITICAL LEADERS AND THE MEDIA
Dennis Grube
PRIME MINISTERS AND RHETORICAL GOVERNANCE
Ludger Helms (editor)
COMPARATIVE POLITICAL LEADERSHIP
Kevin Theakston and Jouke de Vries (editors)
FORMER LEADERS IN MODERN DEMOCRACIES
Political Sunsets

Palgrave Studies in Political Leadership series

You can receive future titles in this series as they are published by placing a standing order. Please contact your bookseller or, in case of difficulty, write to us at the address below with your name and address, the title of the series and the ISBNs quoted above.

Customer Services Department, Macmillan Distribution Ltd, Houndmills, Basingstoke, Hampshire RG21 6XS, England
Leadership and Uncertainty Management in Politics

Leaders, Followers and Constraints in Western Democracies

Edited by

Agnès Alexandre-Collier
Professor of British Studies at the University of Burgundy, Dijon, France

and

François Vergniolle de Chantal
Professor of American Politics at Paris Diderot University, France
Contents

List of Tables, Figures and Boxes vii
Acknowledgements viii
Notes on Contributors ix

1 Introduction
Agnès Alexandre-Collier and François Vergniolle de Chantal 1

2 Is Senatorial Leadership even possible? The Deadlock of the American Upper Chamber
François Vergniolle de Chantal 14

3 The Office Holder: John Boehner as Speaker of the US House of Representatives
Alix Meyer 32

4 Tony Blair’s Leadership Style in Foreign Policy: Hubris Without Constraints?
Pauline Schnapper 51

5 From Dewar to Salmond: The Scottish First Ministers and the Establishment of their Leadership
Gilles Leydier 65

Julia Heinemann 82

7 Silvio’s Party
Nicolas Bonnet 93

8 Leader of my Heart! Use of Twitter by Leaders’ Partners during Election Campaigns
Alex Frame and Gilles Brachotte 111

9 Leadership and the European Debate from Margaret Thatcher to John Major
Karine Tournier-Sol 127

10 The Temptation of Populism in David Cameron’s Leadership Style
Agnès Alexandre-Collier 141
Contents

11 Leadership Elections and Democracy in the British Labour Party  
Emmanuelle Avril 157

12 The (Seeming) Power of (Seemingly) Leaderless Organizations: The Tea Party Movement as a Case Study  
Aurélie Godet 179

13 Petra Kelly: Charismatic Leadership in the German Peace Movement and Early Green Party  
Saskia Richter 201

14 Erika Steinbach: The Last Charismatic Representative of the Expellees?  
Lionel Picard 217

15 Edward Heath: The Failed Leadership of an Uninspiring Leader  
Laetitia Langlois 230

16 When the President is not really the Boss: The Mysterious Case of Ronald Reagan’s Presidential Leadership  
Françoise Coste 249

17 Conclusion  
Agnès Alexandre-Collier and François Vergniolle de Chantal 267

Index 273